

To: Minister van VWS[5.1.2e @minvws.nl]
Cc: 5.1.2e 5.1.2e @modernatx.com]; 5.1.2e 5.1.2e @modernatx.com]
From: 5.1.2e
Sent: Fri 1/29/2021 4:24:25 PM
Subject: Moderna - Update to delivery guidance
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Dear Minister de Jonge,

I hope this finds you well.

As your colleagues working on the vaccination rollout will shortly be made aware, if they haven't already been, Moderna is sharing revised delivery guidance.

We would like to reassure you that Moderna continues to expect to meet quarterly delivery commitments including for Q1 2021. Volumes will fluctuate during the ramp up period, in particular as we continue to build up our drug substance manufacturing. We are very pleased with the progress to date, given the complexity of vaccine manufacturing and the unprecedented speed at which the manufacturing infrastructure has been built up to support our product. We remain focused on operating at the highest level of quality to ensure the safety of the vaccine.

We recognise the importance of delivery planning for your vaccination rollout and will remain in close contact with you moving forwards.

Should you have any questions, or wish to discuss this in more detail, please do let us know.

Kind Regards,

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[modernatx.com](mailto:5.1.2e@modernatx.com)

The Moderna logo consists of the word "moderna" in a lowercase, sans-serif font. The letters "o", "d", and "a" are red, while "m", "e", "r", "n", and "a" are blue. A horizontal dashed line is positioned below the letters.

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