

**To:** [redacted] 5.1.2e [redacted] 5.1.2e @minvws.nl  
**Cc:** [redacted] 5.1.2e [redacted] 5.1.2e @rijksoverheid.nl; Kalis,A.A.W. (Aginus)[redacted] 5.1.2e @minvws.nl  
**From:** [redacted] 5.1.2e  
**Sent:** Fri 3/13/2020 12:43:39 PM  
**Subject:** RE: Draft - delivery report 3  
**Received:** Fri 3/13/2020 12:43:40 PM

[redacted] 5.1.2e

Ik weet niet of jij [redacted] 5.1.2e al geantwoord hebt, maar je zou onderstaande nog kunnen overwegen:

Misschien is het nog goed om – ter bescherming van EMA en onszelf – het volgende bij te zetten (na [redacted] 5.1.2i

[redacted] 5.1.2i

De volledige boodschap wordt dan:

[redacted] 5.1.2i

**Van:** [redacted] 5.1.2e

**Verzonden:** vrijdag 13 maart 2020 12:17

**Aan:** [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**CC:** [redacted] 5.1.2e <[redacted] 5.1.2e @rijksoverheid.nl>; [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Onderwerp:** FW: Draft - delivery report 3

Lijkt mij wel netjes. Iets als “thank you for your understanding, we will finalise the delivery report part 3 next week along those lines. Based on the updates I receive from CGREA I am optimistic that we will be able to solve the issues in time. I wish you wisdom and good luck in your activities concerning COVID-19.”

[redacted] 5.1.2e

**Van:** [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Verzonden:** vrijdag 13 maart 2020 11:54

**Aan:** [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**CC:** [redacted] 5.1.2e <[redacted] 5.1.2e @rijksoverheid.nl>; [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Onderwerp:** RE: Draft - delivery report 3

Yes

Moet ik nog reageren? Misschien wel netjes.

Hartelijke groet,

[redacted] 5.1.2e

**Van:** [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Datum:** vrijdag 13 mrt. 2020 11:53 AM

**Aan:** [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Kopie:** [redacted] 5.1.2e <[redacted] 5.1.2e @rijksoverheid.nl>; [redacted] 5.1.2e <[redacted] 5.1.2e @minvws.nl>

**Onderwerp:** RE: Draft - delivery report 3

Prima, laten we het stuk in de komende week zo afmaken. Later vandaag volgt een update over de huidige stand van zaken mbt de deuren, akoestiek (en trillingen).

Overigens begrijp ik zijn laatste zin (“In the coming weeks and in the interest of time, we might have to focus on the dynamics amongst EMA, CGRA and the sub-contractor where all misunderstandings are generated”) niet goed, maar ik laat het initiatief daarvoor maar even

bij EMA liggen.

Groet

5.1.2e

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**Van:** 5.1.2e <5.1.2e@minvws.nl>  
**Verzonden:** vrijdag 13 maart 2020 11:48  
**Aan:** 5.1.2e <5.1.2e@minvws.nl>  
**Onderwerp:** FW: Draft - delivery report 3

Hartelijke groet,

5.1.2e

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**Van:** 5.1.2e <5.1.2e@ema.europa.eu>  
**Datum:** vrijdag 13 mrt. 2020 11:46 AM  
**Aan:** 5.1.2e <5.1.2e@minvws.nl>  
**Onderwerp:** RE: Draft - delivery report 3

Dear 5.1.2e

As you might expect COVID-19 is taking most of our time since last week.

Just to clarify, your offer was 30% and 2 months and our initial offer was 50% and 3 months. So, after your proposal, my compromise was to take your percentage (30%) and our timelines (3 months). However, now I understand that you have 'insurmountable administrative problems' with 3 months. So, for us your proposal is ok and we understand you prefer to take the risk of a possible escalation rather than giving more time to resolve the issues. I also take this as a positive approach as you seem to be optimistic about the solution.

In the coming weeks and in the interest of time, we might have to focus on the dynamics amongst EMA, CGRA and the sub-contractor where all misunderstandings are generated.

With kind regards

5.1.2e

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-----Original Message-----

**From:** 5.1.2e <5.1.2e@minvws.nl>  
**Sent:** 06 March 2020 09:42  
**To:** 5.1.2e <5.1.2e@ema.europa.eu>  
**Subject:** RE: Draft - delivery report 3

Dear 5.1.2e

Thank you for your response. I am a bit confused by your conclusion that "30% is acceptable and 3 months should also be acceptable" as my offer consisted of two parts: 30% in combination with 2 months. Two months for us is the maximum period acceptable; an extension to 3 months brings us - because of the organisation of our financial system - into insurmountable administrative problems. I am sure you will understand this as we have also encountered this kind of situations in the past in relation to EMA's financial regulations.

I do understand your arguments in favor of 3 months, however, I am confident that we should be able to solve the issues well before end November. However, if not, we should avoid the risk of running into a formal dispute according to the lease agreement and include an evaluation moment at our level first.

I hope that with this explanation you agree with my earlier text proposal of March 2nd. Please let me know!

Kind regards,

5.1.2e

-----Oorspronkelijk bericht-----

Van: 5.1.2e &lt;5.1.2e@ema.europa.eu&gt;

Verzonden: dinsdag 3 maart 2020 11:48

Aan: 5.1.2e &lt;5.1.2e@minvws.nl&gt;

Onderwerp: RE: Draft - delivery report 3

Dear 5.1.2e

Thank you for your comments.

I think 30% is acceptable and 3 months should also be acceptable for the following reasons:

- 1st it gives us extra time to complete a technical solution;
- 2nd if this goes well, we can stop to retain money anytime;
- 3rd if at the end of the 3 months the problem is not solved we have to escalate to the Lease Agreement and all concerned authorities which, I think, it's in everyone's interest to avoid.

So, buying time reduces pressure for teams from both sides and, of course, there are high chances we won't have to use even one month.

With best regards

5.1.2e

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-----Original Message-----

From: 5.1.2e &lt;5.1.2e@minvws.nl&gt;

Sent: 02 March 2020 13:58

To: 5.1.2e &lt;5.1.2e@ema.europa.eu&gt;

Subject: RE: Draft - delivery report 3

Dear 5.1.2e

Sorry for my late response; I had a few days off and did my best to really stay off;-).

Great news that the signing of the Sparkbuilding is completed!

For the other outstanding issues I suggest to following:

5.1.2i

Is this workable for you?

Kind regards,

5.1.2e

Van: 5.1.2e &lt;5.1.2e@ema.europa.eu&gt; &lt;5.1.2e@ema.europa.eu&gt;&gt;

Datum: vrijdag 28 feb. 2020 3:46 PM

Aan: 5.1.2e &lt;5.1.2e@minvws.nl&gt; &lt;5.1.2e@minvws.nl&gt;&gt;

Onderwerp: RE: Draft - delivery report 3

Dear 5.1.2e

I signed the delivery of the SPARK building. At least one less item on the table!

As you wisely said next time we should start from a cultural perception stand point.... at the end the two teams were saying almost the same thing taking from different angles...

Hope this will contribute for a nicer week end.

Best Regards

5.1.2e

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-----Original Message-----

From: 5.1.2e <5.1.2e@minvws.nl>  
 Sent: 26 February 2020 16:17  
 To: 5.1.2e <5.1.2e@ema.europa.eu>  
 Subject: RE: Draft - delivery report 3

Dear 5.1.2e

Yes, a short meeting will be appreciated.

I can be in Amsterdam between 12:30-12:45. Is that okay with you?

Kind regards,

5.1.2e

Van: 5.1.2e <5.1.2e@ema.europa.eu> <5.1.2e@ema.europa.eu>>  
 Datum: dinsdag 25 feb. 2020 11:36 AM  
 Aan: 5.1.2e <5.1.2e@minvws.nl> <5.1.2e@minvws.nl>>  
 Onderwerp: RE: Draft - delivery report 3

Dear 5.1.2e

Thank you and please find attached my comments on the table which might help to clarify the doubts you conveyed and maybe close the issue.

In any case, it will be a pleasure to meet with you on 27 if still needed since I cancelled my trip to Italy. Anytime after lunch will suit me.

Awaiting your thoughts.

With best regards

5.1.2e

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From: 5.1.2e <5.1.2e@minvws.nl>  
 Sent: 20 February 2020 18:21  
 To: 5.1.2e <5.1.2e@ema.europa.eu>  
 Subject: Draft - delivery report 3

Dear 5.1.2e

Thank you for your cooperation and flexibility. Thursday 27 February in the morning in Amsterdam would mean a great challenge for me as I have some other appointments that I can hardly skip or reschedule. Between 12:30-15:00 hrs I am way more flexible. I am confident that a short one-on-one meeting between the two of us will solve the outstanding matters. However, resolving the issue via mail is of course also still an option.

Indeed the EMA proposals look minor. However, in our understanding the result of the changes potentially are massive in the future. In the table attached, we briefly summarized the differences how we experience them. The unclarity could be due to wording or our mutual understanding thereof. I think it is wise to discuss the underlying principles and the way they are put in words.

Looking forward to hearing from you.

Kind Regards

5.1.2e

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