



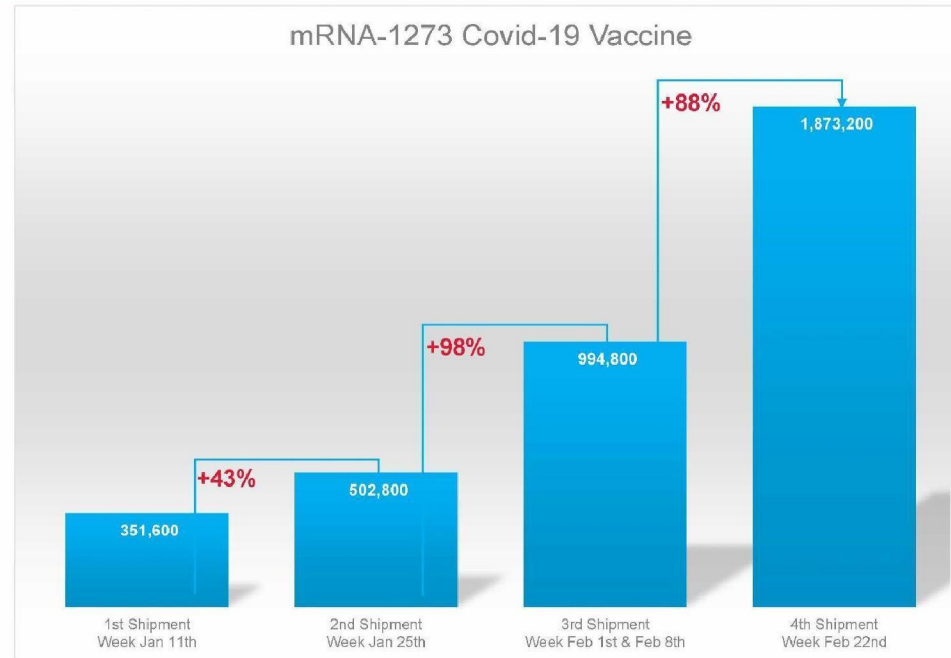
Estimated Delivery Schedule

European Union Member States, Norway and Iceland

February 8, 2021

On track for Q1 commitment; quantities continue to increase

- Moderna continues to expect to meet quarterly commitments including for Q1 2021
- Manufacturing ramp-up progresses nicely, given the complexity of vaccine manufacturing and the unprecedented speed at which the manufacturing infrastructure has been built up to support our product.
- Deliveries scheduled for the week commencing February 22nd will be split in 2 waves
 1st Wave: planned for beginning of the week
 2nd Wave: planned for end of the week



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Estimated Delivery Schedule update Feb 8th

Member State	Total Jan-Mar 2021	January		February				March	
		Week 2	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Remaining Q1
 European Union	10,004,400	351,600	502,800	447,600	547,200	-	1,873,200		6,282,000
 Germany	1,833,600	63,600	91,200		182,400		343,200		1,153,200
 France	1,480,800	51,600	74,400	147,600			277,200		930,000
 Italy	1,328,400	46,800	66,000		132,000		248,400		835,200
 Spain	1,044,000	36,000	51,600	104,400			195,600		656,400
 Poland	837,600	28,800	42,000		82,800		157,200		526,800
 Romania	426,000	14,400	21,600	42,000			79,200		268,800
 Netherlands	384,000	13,200	19,200		38,400		72,000		241,200
 Belgium	254,400	8,400	13,200	25,200			48,000		159,600
 Greece	236,400	8,400	12,000		24,000		44,400		147,600
 Czech Republic	236,400	8,400	12,000	24,000			44,400		147,600
 Portugal	226,800	8,400	10,800		22,800		42,000		142,800
 Sweden	316,800	10,800	15,600	31,200			58,800		200,400
 Hungary	216,000	7,200	10,800		21,600		40,800		135,600
 Austria	196,800	7,200	9,600	19,200			37,200		123,600
 Bulgaria	62,400	2,400	3,600		6,000		12,000		38,400
 Denmark	128,400	4,800	6,000	13,200			24,000		80,400
 Finland	122,400	4,800	6,000		12,000		22,800		76,800
 Slovakia	121,200	4,800	6,000	12,000			22,800		75,600
 Ireland	109,200	3,600	6,000		10,800		20,400		68,400
 Croatia	88,800	3,600	4,800	8,400			16,800		55,200
 Lithuania	62,400	2,400	3,600		6,000		12,000		38,400
 Slovenia	46,800	1,200	2,400	4,800			8,400		30,000
 Latvia	42,000	1,200	2,400		3,600		8,400		26,400
 Estonia	30,000	1,200	1,200	2,400			6,000		19,200
 Cyprus	20,400	1,200	1,200		2,400		3,600		12,000
 Luxembourg	14,400	1,200	1,200	1,200			2,400		8,400
 Malta	12,000	1,200	1,200		1,200		2,400		6,000
 Norway	117,600	3,600	6,000	12,000			21,600		74,400
 Iceland	8,400	1,200	1,200		1,200		1,200		3,600

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