

To: [REDACTED] [REDACTED] [REDACTED] @rivm.nl]
From: [REDACTED] [REDACTED]
Sent: Fri 1/29/2021 3:55:10 PM
Subject: RE: The Netherlands - Moderna vaccine delivery week 6
Received: Fri 1/29/2021 3:55:10 PM

Tsja...

Verzonden met BlackBerry Work
 (www.blackberry.com)

Van: [REDACTED] [REDACTED] <[REDACTED]@rivm.nl>
Datum: vrijdag 29 jan. 2021 4:49 PM
Aan: [REDACTED] [REDACTED] <[REDACTED]@minvws.nl>
Onderwerp: FW: The Netherlands - Moderna vaccine delivery week 6

Hallo [REDACTED]

Hierbij de vage verklaring voor de het verlaagde volume

Mvrg

[REDACTED]

From: Moderna Vaccine Information <[REDACTED]@modernatx.com>
Sent: vrijdag 29 januari 2021 16:46
To: [REDACTED] [REDACTED] <[REDACTED]@rivm.nl>
Cc: Gerhard Eller (x) <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@modernatx.com>; [REDACTED] <[REDACTED]@rivm.nl>; [REDACTED] <[REDACTED]@rivm.nl>; [REDACTED] <[REDACTED]@rivm.nl>; [REDACTED] <[REDACTED]@rivm.nl>
Subject: Re: The Netherlands - Moderna vaccine delivery week 6

Dear [REDACTED]

many thanks for confirming that you can accept the next shipment. We will follow-up with an exact timing estimate closer to the actual shipping day.

We understand that the estimated delivery schedule, dated January 12th, which was distributed by the European Commission, may have indicated a different quantity as compared to the quantity communicated today.

The volumes and timing specified in the delivery schedule were based on a **best estimate** at the date of issue based on our production and release capabilities and known manufacturing status as of the date of the schedule.

All vaccines which we manufacture are supplied directly to our customers. As we are ramping up, volumes will fluctuate which is why we are providing short term revised delivery guidance based on the trajectory of drug substance manufacturing.

We will always provide you with the **definitive quantity** 5-7 days before each delivery.

We trust that this explains the situation. We would like to take the opportunity to reassure you again that Moderna continues to expect to **meet quarterly delivery commitments including for Q1 2021**.

Best wishes,

5.1.2e

Dr. 5.1.2e 5.1.2e for the Moderna Vaccine Information Team

5.1.2e Moderna COVID-19 Vaccine - International

5.1.2e @modernatx.com

From: 5.1.2e 5.1.2e <5.1.2e @rivm.nl>

Sent: 29 January 2021 14:45

To: Moderna Vaccine Information <5.1.2e @modernatx.com>

Cc: 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>

Subject: RE: The Netherlands - Moderna vaccine delivery week 6

EXTERNAL

Dear 5.1.2e

Further to the email I send you this morning, we would like to confirm that the planned shipment of 38,400 doses for the week starting February 8th (Thursday or Friday) is OK.

Please inform us why the volume is 20% less as communicated on January 12th.

Best regards,

5.1.2e

From: 5.1.2e 5.1.2e

Sent: vrijdag 29 januari 2021 10:37

To: 'Moderna Vaccine Information' <5.1.2e @modernatx.com>

Cc: 5.1.2e x) <5.1.2e @modernatx.com>; 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>

Subject: RE: The Netherlands - Moderna vaccine delivery week 6

Importance: High

Dear 5.1.2e

Thanks for the update. Could we please receive an explanation why this volume is 20% less than communicated on January 12th, which is quite a significant deviation?

Thanks for a prompt response.

Best regards,

5.1.2e 5.1.2e

Drs. 5.1.2e 5.1.2e

5.1.2e

**National Institute for Public Health and the Environment
Ministry of Health, Welfare and Sport**

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Postbus 1 | 3720 BA Bilthoven
The Netherlands

T: +31 5.1.2e

5.1.2e @rivm.nl

<http://www.rivm.nl>

From: Moderna Vaccine Information <5.1.2e @modernatx.com>

Sent: vrijdag 29 januari 2021 10:01

To: 5.1.2e 5.1.2e <5.1.2e @rivm.nl>

Cc: 5.1.2e (x) <5.1.2e @modernatx.com>; 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @modernatx.com>; 5.1.2e 5.1.2e <5.1.2e @rivm.nl>

Subject: The Netherlands - Moderna vaccine delivery week 6

Dear 5.1.2e

We are pleased to share with you the details regarding your next delivery of COVID-19 Vaccine Moderna.

We confirm that your shipment for the week starting February 8th is planned to be delivered on Thursday or Friday that week with a quantity of 38,400 doses, significantly increasing from the previous shipment. Please reply to this email before Friday, February 5th, noon, confirming the proposed delivery date, or notifying us of any issues your receiving warehouse may have in accepting delivery on the proposed date.

We would like to reassure you that Moderna continues to expect to meet quarterly delivery commitments including for Q1 2021. As explained previously when we shared the estimated delivery schedule, volumes will fluctuate during the ramp up period, in particular as we continue to build up our drug substance manufacturing. We are very pleased with the progress to date, given the complexity of vaccine manufacturing and the unprecedented speed at which the manufacturing infrastructure has been built up to support our product.

We recognise the importance of delivery planning for your vaccination rollout. To enable maximum transparency, we will provide three levels of information to you going forward. Firstly, we will continue to provide a 2–3-week outlook on upcoming deliveries and estimated quantities. Secondly, we will confirm the final delivery date and quantity 5-7 working days in advance of delivery. Thirdly, we will share the exact timing of delivery and a link for tracking the shipment closer to the shipping date.

Please do not hesitate to reach out as necessary.

Best wishes,

5.1.2e

Dr. 5.1.2e 5.1.2e for the Moderna Vaccine Information Team

5.1.2e

5.1.2e @modematx.com

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