

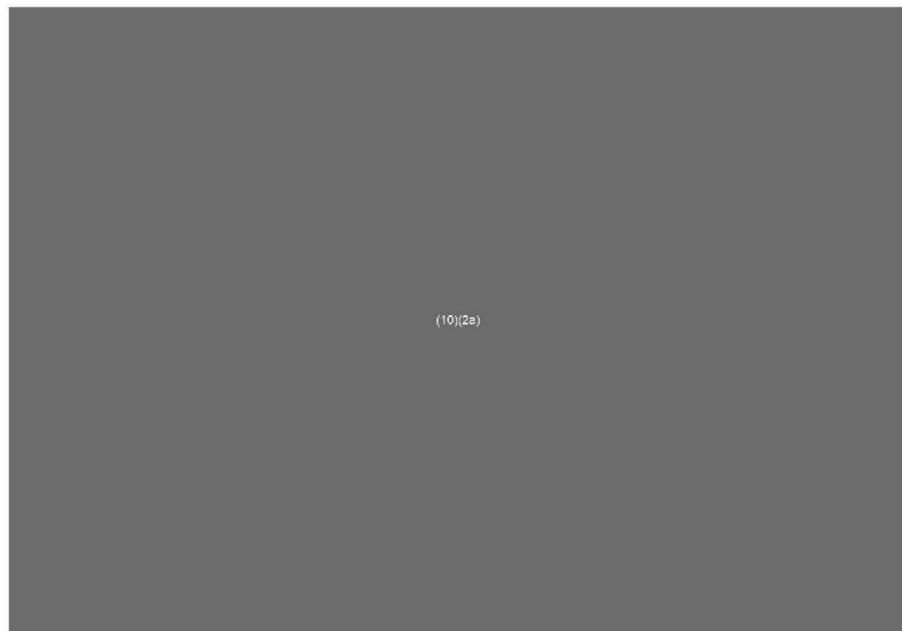
2650866

**To:** (10)(2e) | (10)(2e)@minvws.nl]  
**From:** (10)(2e)  
**Sent:** Wed 6/17/2020 4:38:58 PM  
**Subject:** FW: Term Sheet Commission/Alliance  
[EC-IVA term sheet 17.06.2020 \(chn1\) \(003\) KPMG.docx](#)

**Van:** (10)(2e) <(10)(2e)@kpmg.nl>  
**Verzonden:** woensdag 17 juni 2020 18:21  
**Aan:** (10)(2e) <(10)(2e)@minvws.nl>  
**CC:** (10)(2e) <(10)(2e)@minvws.nl>; (10)(2e) <(10)(2e)@minvws.nl>; (10)(2e)  
<(10)(2e)@kpmg.nl>; (10)(2e) <(10)(2e)@kpmg.nl>; (10)(2e)  
<(10)(2e)@hoyngrokh.com>  
**Onderwerp:** RE: Term Sheet Commission/Alliance

(10)(2e)

Bijgaand onze comments. Eens met de opmerking van (10)(2e). (10)(2a)  
(10)(2a)

A large rectangular area of the document has been completely redacted with a solid gray color, obscuring several paragraphs of text.

(10)(2e)

T (10)(2e) | M (10)(2e)  
(10)(2e)@kpmg.nl | [www.kpmg.nl](#)  
KPMG | Laan van Langerhals 1, 1186 DS Amstelveen

2650866

KPMG Advisory N.V., handelsregisternummer 33263682

<https://preference.kpmg.nl/>

**From:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@hoyngrkh.com)  
**Sent:** woensdag 17 juni 2020 17:28  
**To:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl); [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@kpmg.nl)  
**Cc:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl); [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl)  
**Subject:** RE: Term Sheet Commission/Alliance

Beste [REDACTED]

Bijgaand onze comments, de conclusie is dat het stuk nog niet heel veel verder is uitgewerkt vergeleken met de summary of terms van 14 juni 2020. Hopelijk neemt J&J in de volgende versie flink wat van de door jullie voorgestelde terms over.

Met vriendelijke groet,

[REDACTED] (10)(2e)

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**From:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl)  
**Sent:** 17 June 2020 4:43 PM  
**To:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@hoyngrkh.com); [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@kpmg.nl)  
**Cc:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl); [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl)  
**Subject:** FW: Term Sheet Commission/Alliance

Beste [REDACTED] (10)(2e),

Ondertussen krijgen we deze, graag jullie commentaar, opdat we deze snel kunnen meegeven aan J&J, mogelijk vanavond (laat) of morgenochtend vroeg  
Zal de komende dagen even hoog tempo zijn met J&J  
([REDACTED] de suggesties voor juridische teksten gaan zo naar J&J in licht aangepaste vorm.)

Groet, [REDACTED] (10)(2e)

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**Van:** [REDACTED] (10)(2e)  
**Verzonden:** woensdag 17 juni 2020 16:40  
**Aan:** 5.1.26 1.2 [REDACTED] (10)(2e) [REDACTED] (@minvws.nl); [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@minvws.nl)  
**Onderwerp:** FW: Term Sheet Commission/Alliance

Hierbij hun eerste draft; graag zsm jullie snelle contract comments  
[REDACTED] (10)(2e)

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**From:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@prdus.jnj.com)  
**Sent:** Wednesday, June 17, 2020 1:15 PM  
**To:** [REDACTED] (10)(2e)  
**Cc:** [REDACTED] (10)(2e) [REDACTED] (10)(2e) [REDACTED] (@ec.europa.eu) < [REDACTED] (10)(2e) [REDACTED] (@ec.europa.eu)  
**Subject:** Term Sheet Commission/Alliance

Dear [REDACTED]

Many thanks for the very helpful discussion we had yesterday.

Please see attached the term sheet as referred to in the call. It reflects the proposal we presented to you.

This term sheet is addressed again to both the Commission and the Inclusive Vaccine Alliance, for transparency and speed of

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communication.

(10)(2a)

(10)(2a)

(10)(2a)

We will follow-up on the remaining outstanding questions as soon as possible.

Kindly include any suggested edits you may have directly in the document. In order to maintain momentum, would you be able revert to us before the end of today?

Much looking forward to finalize an agreement with you soonest.

Best regards,

(10)(2e)

(10)(2e)

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